### TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY

COST OF SERVICING/REVENUES GENERATED LAND USE STUDY

**DECEMBER 2000** 

Fox & Company LLP
Certified Public Accountants



## Fox & Company LLP

**Certified Public Accountants** 



January 15, 2001

Board of Directors Town of Amherst Industrial Development Agency 130 John Muir Drive West Amherst, New York 14228-1148

#### Gentlemen:

Fox & Company LLP is pleased to submit the enclosed report entitled **Cost of Servicing/Revenues Generated Land Use Study** dated December 2000. The purpose of this report is to quantify both the cost of providing local units of government services to major land use categories and the local units of government revenues attributable to major land use categories for taxable real property located within the Town of Amherst, New York.

Major land use categories are defined as:

- 1) Residential
- 2) Commercial
- 3) Open Land

The units of local government whose expenditures and revenues are incorporated into this study are as follows:

- 1) Town of Amherst
- 2) Amherst Central School District
- 3) Sweet Home Central School District
- 4) Williamsville Central School District
- 5) County of Erie
- 6) Village of Williamsville

This report presents our complete study together with conclusions. We believe that this report is sufficiently comprehensive in scope to allow you to reach an understanding of the local governmental cost/benefit relationship among residential, commercial and open land taxable real properties located within the Town of Amherst, New York.

Please contact us with any questions you may have regarding this report.

Sincerely,

Fox of Company LLP

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### TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY

## COST OF SERVICING/REVENUES GENERATED LAND USE STUDY

	<u>Page No.</u>
Executive Summary	1
Revenue/Expenditure Graph	2
Background Information	3
Land Use Graph	4
Procedures	5-7
Results	8
Conclusions	9
Appendices	10-17

#### **EXECUTIVE SUMMARY**

During 2000, local units of government (town, county, school and village) within the geographic boundaries of the Town of Amherst, New York expended \$565 million to provide governmental services. The Town's 2000 population, as determined by the U.S. Bureau of Census, is 116,510. This equates to \$4,850 for every person in the Town. Since \$565 million will be expended, the local governmental units must obtain a similar amount in revenues.

The purpose of this study is to quantify the \$565 million, both in terms of revenues and expenditures, into the three major land use categories: Residential, Commercial and Open Land.

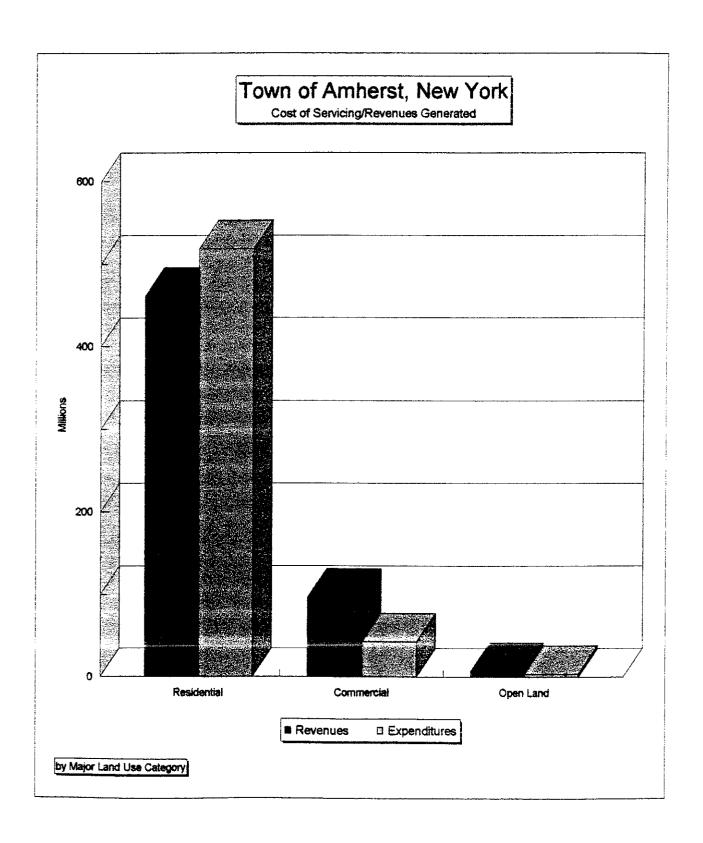
The results of the study show the following:

Land Use <u>Category</u>	<u>Revenues</u>	Percent <u>of Total</u>	<u>Expenditures</u>	Percent of Total	Revenues Over (Under) Expenditures
Residential	\$461,162,106	82%	\$518,623,795	92%	\$(57,461,689)
Commercial	96,512,033	17	42,956,308	7	54,406,574
Open Land	7,419,403	1	3,513,439	_1	3,055,115
	<u>\$565,093,542</u>	<u>100</u> %	<u>\$565,093,542</u>	<u>100</u> %	<u> </u>

The Commercial category receives 7% of the total expenditures, while providing 17% of the revenues. Residential properties receive 92% of the expenditures, while providing 82% of the revenues. The differences in revenues and expenditures for Open Land are statistically insignificant.

Within the geographic boundaries of the Town of Amherst, the cost of providing governmental services to the residential category is subsidized by the commercial and open land categories. For every dollar of revenue attributable to residential use, \$1.12 is expended in providing services. Conversely, for every dollar of revenue attributable to commercial, only \$.44 is expended in providing services. The relationship for Open Land is that \$.52 of every dollar generated in revenue is expended in providing services.

A graphic presentation of the study findings is presented on the following page.



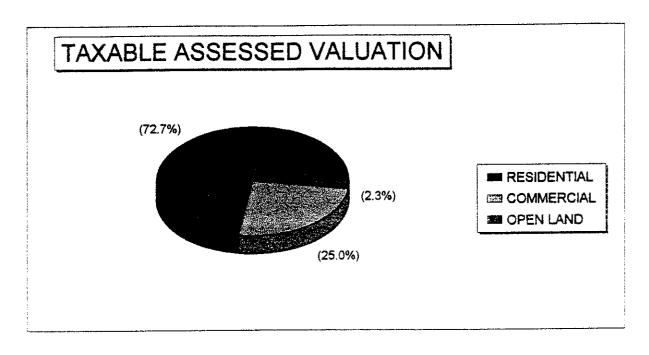
#### **BACKGROUND INFORMATION**

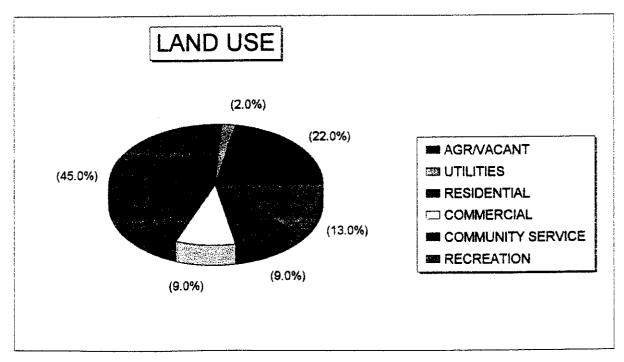
In determining appropriate land use within a municipality, one of the aspects to be considered is the financial implications that various categories of development have upon a community. From a community's financial viewpoint, it is important to know by land use category, the cost of providing local governmental services to the land use category and the revenues that the land use category will generate.

The units of local government whose expenditures and revenues are incorporated into this study are as follows:

- 1) Town of Amherst
- 2) Amherst Central School District
- 3) Sweet Home Central School District
- 4) Williamsville Central School District
- 5) County of Erie
- 6) Village of Williamsville

Throughout the study, the terms "expenditures" and "revenues" are used. These refer to "budgeted" expenditures and revenues of the above-cited local units of government. The most recent fiscal year budgets were used, i.e., for the Town of Amherst and the County of Erie, calendar year 2000; the three school districts, July 1, 1999 to June 30, 2000; the village, June 1, 1999 to May 31, 2000.





#### **PROCEDURES**

The procedures followed in developing this study are identified and discussed below:

### Land Use Categorization

As shown on the Town of Amherst assessment rolls, there are nine categories of land use. For study purposes, we have consolidated the nine categories into three general categories that have a common relationship. The following chart displays the consolidation:

	Land Use <u>Category</u>	Residential	Commercial	Open Land
1.	Residential	X		
2.	Commercial	X	X	
3.	Community Services (Schools, Churches, Governmental)		· x	
4.	Public Services (Utilities, Telephone, Special Franchise)		x	
5.	Vacant Land			X
6.	Public Parks and Conservation Lands			x
7.	Recreation and Entertainment			x
8.	Industrial		x	
9.	Agriculture			X

Many of the land uses are clearly assignable to one of the three land use categories. For example, residential is assigned to residential; industrial is assigned to commercial.

Commercial properties are assigned to both residential and commercial, depending upon the nature of the property. The Town of Amherst assessment rolls classify condominiums and apartment complexes that consist of four or more units as commercial. For study purposes, we have reclassified apartment complexes and condominiums as residential, since their primary purpose is residential in nature.

Land use categories such as public parks, agriculture (working farm land) and recreation and entertainment (i.e. private country clubs) are classified as open land.

### **Budget Allocations**

Copies of the most recent adopted budgets were obtained from each of the local governmental units that operate within the geographic boundaries of the Town of Amherst. Since several of the local governmental units have boundaries that are not coterminous with that of the Town of Amherst, (i.e., the County of Erie and the Sweet Home Central School District) proration of their budgets was done on the basis of taxable full valuations to ascertain the portion of the budget that is applicable within the Town of Amherst.

Allocation of the revenues and expenditures contained in each of the budgets to the three major land use categories was achieved in one of three ways:

- 1) Primary direct recipient of service
- 2) Interviews
- 3) Relationship of taxable assessed valuations

The primary direct recipients of governmental service approach is used in those instances wherein a budget item clearly is attributable to a single land use category. If the primary direct recipient is a person, the assignment is made to residential. For example, the expenditures of the three school districts are assigned to the residential land use category because neither commercial nor open land categories send children to school. The primary direct recipient of school related expenditures is the residential land use category.

In those instances where the primary direct recipient of the governmental service is more than one land use category, interviews were conducted with local government officials to ascertain an appropriate allocation of the budget item to the land use categories. For example, in the case of fire service expenditures, the number of fire calls to residential properties, commercial properties and open land serves as the basis for allocating this expenditure among the three land use categories. Presented in appendix A is a summary of governmental officials interviewed.

Where neither of the first two methods for apportioning budget items was applicable, budget allocations were made on the basis of the respective relationship of the taxable assessed valuation of the land use category. The following is the relationship of taxable assessed valuations of the three major land use categories:

Land Use <u>Category</u>	Taxable Assessed <u>Valuation Relationship</u>
Residential	72.7%
Commercial	25.0
Open Land	2.3
	<u>100.0</u> %

### **RESULTS**

This section of the report details our findings and sets forth the various data that we accumulated. Also contained within this section is our analysis of the data.

Presented in Appendix B is a detailed analysis of the local governments budgeted revenues and the allocation of them to the three major land use categories.

Presented in Appendix C is a detailed analysis of the local governments budgeted expenditures and the allocation of them to the three major land use categories.

The data in these appendices shows the following relationships of costs expended to revenues attributable to the three major land use categories:

Land Use Category	<u>Revenues</u>	<u>Expenditures</u>	Revenues Over (Under) Expenditures	Ratio of Revenues to Expenditures
Residential	\$461,162,106	\$518,623,795	\$(57,461,689)	\$1.00 / \$1.12
Commercial	96,512,033	42,624,121	53,887,912	\$1.00 / \$.44
Open Land	7,419,403	3,845,626	3,573,777	\$1.00 / \$.52
	<u>\$565,093,542</u>	<u>\$565,093,542</u>	<u>\$</u>	

For those taxable real properties located in the Town of Amherst, New York, the cost of providing services to the residential land use category by local governments is more than the revenues generated by and/or attributable to residential properties. The difference in cost is subsidized by the commercial and open land type properties.

#### CONCLUSIONS

The intent of this report is to help local government officials in the Town of Amherst to better evaluate future land use choices by taking into account the cost of servicing versus revenues generated by the various types of development. As shown in the Results section of this report, the cost of servicing residential properties is subsidized by commercial and open land type properties.

A recent study prepared by the Economic Research Associates shows that although the population base of Amherst has remained relatively steady for the last 10 years, employment within the Town has risen from 38,800 to 70,300. Amherst accounted for 70% of job growth in the region. This further supports the results of this study, which show that the costs of providing services to residents is subsidized by commercial taxpayers.

This study also cites the following strengths as factors for continued growth:

- Strong white collar labor market
- Successful incentive programs
- Initiatives to help small businesses
- Desirable building stock
- Cultural and recreational opportunities

Communities striving to minimize the real property tax burden on residential taxpayers should consider the level of services and related costs that are provided to the different categories of land use. Therefore, a balance of various land uses is needed within the community to ensure the quality of services remains, while increases in real property taxes are kept to a minimum.

### TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY

## COST OF SERVICING/REVENUES GENERATED LAND USE STUDY

### DECEMBER 2000

### GOVERNMENT OFFICIALS INTERVIEWED

Amherst Central School District Mark Whyle
Amherst Sr. Fire Dispatcher
Assessor
Planning Director Eric Giller
Building Commissioner
Building Inspector
Chief of Police John J. Moslow, Jr.
Director of Finance Maureen Cilano
Disaster Coordinator
Engineering Director
Receiver of Taxes/Town Clerk
Superintendent of Highways
Village of Williamsville Clerk/Treasurer

EGOME GOVERNMENT OF THE							
	<u>Total</u>	Residential	<u>%</u>	Commercial	<u>%</u>	Open Land	<u>%</u>
Real Property Taxes							
Town of Amherst						0.40.007	0.00
General	14,786,834	10,750,028	72.70	3,696,709	25.00	340,097	2.30
Part Town	2,012,522	1,463,103	72.70	503,131	25.00	46,288	2.30
Highway	6,435,022	4,678,261	72.70	1,608,756	25.00	148,006	2.30
Fire Protection	5,613,685	4,081,149	72.70	1,403,421	25.00	129,115	2.30
Sewer	15,135,351	11,003,400	72.70	3,783,838	25.00	348,113	2.30
Drainage	2,964,466	2,155,167	72.70	741,117	25.00	68,183	2.30
Water	1,092,331	794,125	72.70	273,083	25.00	25,124	2.30
Lighting	2,249,855	1,635,645	72.70	562,464	25.00	51,747	2.30
Community Environment	3,829,336	3,829,336	100.00	0	0.00	0	0.00
Amherst CSD	21,981,833	19,040,664	86.62	2,851,044	12.97	90,126	0.41
Sweet Home CSD	18,573,971	9,327,848	50.22	8,904,362	47.94	341,761	1.84
Williamsville CSD	61,685,628	48,349,195	78.38	12,115,057	19.64	1,221,375	1.98
County of Erie	45,889,979	33,362,015	72.70	11,472,495	25.00	1,055,470	2.30
Village of Williamsville	1,012,853	674,560	66.60	329,177	32.50	9,116	0.90
Total	203,263,666	151,144,496		48,244,651		3,874,519	
lotai				· ··	•		
Real Property Tax Items							
Town of Amherst							
General							
Other	40,000	29,080	72.70	10,000	25.00	920	2.30
PILOT	935,001	0	0.00	935,001	100.00	0	0.00
Interest and Penalties	250,000	185,250	74.10	60,250	24.10	4,500	1.80
	237,755	205,943	86.62	30,837	12.97	975	0.41
Amherst CSD	1,125,406	565,179	50.22	539,520	47.94	20,707	1.84
Sweet Home CSD	2,350,885	1,842,624	78.38	461,714	19.64	46,548	1.98
Williamsville CSD	4,939,047	2,828,076		2,037,321		73,650	
Total	4,300,041						
Non-Property Taxes							
Town of Amherst							
General	9,441,878	6,864,245	72.70	2,360,470	25.00	217,163	2.30
Sales Tax	750,000	750,000	100.00	0	0.00	0	0.00
Franchise	1,900,000	1,645,780	86.62	246,430	12.97	7,790	0.41
Amherst CSD	2,175,150	1,092,360	50.22	1,042,767	47.94	40,023	1.84
Sweet Home CSD	6,023,300	4,721,063	78.38	1,182,976	19.64	119,261	1,98
Williamsville CSD	20,290,328	15,073,448		4,832,643		384,237	
Total	20,230,320	10,010,110					
Banadana Incomo							
Departmental Income	•						
Town of Amherst							
General	185,000	134,495	72.70	46,250	25.00	4,255	2.30
Clerk Fees	103,613	103,613	100.00	0	0.00	0	0.00
Senior Citizen Fees	840,000	840,000	100.00	Ö	0.00	0	0.00
Golf Charges		534,000	100.00	Ō	0.00	0	0.00
Skating Rink Charges	534,000	51,000	100.00	<del>-</del>	0.00	0	0.00
Recreation fees	51,000 75,780	75,789	100.00	Ö	0.00	0	0.00
Senior Outreach Grant	75,789	32,300	100.00	0	0.00	Ō	0.00
Meals on Wheels	32,300	32,300	100.00	U	0,00	_	
Part Town	0.400	0.054	70 70	775	25.00	71	2.30
Fire Prevention	3,100	2,254	72.70		47.00	_	0.00
Zoning Fees	130,000	68,900	53.00		71.00	4,326	
Total	1,954,802	1,842,351		108,125		-,1	

	<u>Total</u>	Residential	%	Commercial	%	Open Land	%
Charges for Services							
Town of Amherst			70 70	00.400	05.00	2.625	2.20
Highway	157,611	114,583	72.70	39,403	25.00	3,625	2.30
Sewer	1,545,000	1,123,215	72.70	386,250	25.00	35,535	2.30 2.30
Drainage	72,500	52,708	72.70	18,125	25.00	1,668	0.41
Amherst CSD	595,350	515,692	86.62	77,217	12.97	2,441 3,679	1.84
Sweet Home CSD	199,943	100,411	50.22	95,853	47.94	14,934	1.98
Williamsville CSD	754,261	591,190	78.38	148,137	19.64	61,882	1.30
Total	3,324,665	2,497,799		764,984		01,002	
Use of Money							
Town of Amherst							
General		202 500	72.70	125,000	25.00	11,500	2.30
Interest and Earnings	500,000	363,500 37,077	72.70	12,750	25.00	1,173	2.30
Rental of Equipment	51,000	37,077 173,031	72.70	59,182	24.90	5,467	2.30
Central Alarm Revenues	237,680	50,000	100.00	09,162	0.00	0,40.	0.00
Recreation Rental	50,000	62,522	72.70	21,500	25.00	1,978	2.30
Part Town	86,000	189,020	72.70	65,000	25.00	5,980	2.30
Community Environment	260,000 215,000	156,305	72.70	53,750	25.00	4,945	2.30
Highway —:	105,000	76,335	72.70	26,250	25.00	2,415	2.30
Fire	650,000	472,550	72.70	162,500	25.00	14,950	2.30
Sewer	200,000	145,400	72.70	50,000	25.00	4,600	2.30
Drainage	23,902	17,377	72.70	5,976	25.00	550	2.30
Water	100,000	72,700	72.70	25,000	25.00	2,300	2.30
Lighting	499,000	432,234	86.62	64,720	12.97	2,046	0.41
Amherst CSD Sweet Home CSD	711,802	357,467	50.22	341,238	47,94	13,097	1.84
Williamsville CSD	1,477,956	1,158,422	78.38	290,271	19.64	29,264	1.98
Total	5,167,340	3,763,939		1,303,137		100,264	
t to a constant the market							
Licenses and Permits							
Town of Amherst							
General	6,000	6,000	100.00	0	0.00	0	0.00
Bingo Licenses  Dog Fines and Other Uses	3,600	3,600	100.00	Ō	0.00	0	0.00
Part Town	3,000	0,000		•			
Building Permits	350,000	129,500	37.00	220,500	63.00	0	0.00
Electrical Permits	130,000	68,900	53.00		47.00	0	0.00
Plumbing Permits	135,000	67,500	50.00	67,500	50.00	0	0.00
Community Environment	.00,000						
Debris Permits	50,000	20,000	40.00	30,000	60.00	0	0.00
Total	674,600	295,500		379,100		0	
Sale of Property							
Town of Amherst							
Community Environment	30,000	21,810	72.70		25.00	690	2.30
Highway	72,000	52,344	72.70	18,000	25.00	1,656	2.30
Sewer	31,000	22,537	72.70	7,750	25.00	713	2.30
Amherst CSD	8,400	7,276	86.62		12.97	34	0.41
Sweet Home CSD	8,530	4,284	50.22		47.94	157	1.84
Williamsville CSD	17,980	14,093	78.38		19.64		1.98
Total	167,910	122,344		41,960		3,606	
			. —				

Appendix B

	<u>Total</u>	Residential	%	Commercial	<u>%</u>	Open Land	%
Fines and Forfeitures							
Town of Amherst							
General		<b>700 700</b>		077.000	05.00	05.000	
Fines, Forfeitures,Bail	1,100,000	799,700	72.70	275,000	25.00	25,300	2.30
Total	1,100,000	799,700		275,000		25,300	
Miscellaneous							
Town of Amherst							
General							
Other Revenue	270,000	196,290	72.70	67,500	25.00	6,210	2.30
Interfund Reimbursements	2,179,500	1,584,497	72.70	544,875	25.00	50,129	2.30
Community Environment							
Other Revenue	237,000	172,299	72.70	59,250	25.00	5,451	2.30
Amherst CSD	87,500	75,793	86.62	11,349	12.97	359	0.41
Sweet Home CSD	95,536	47,978	50.22	45,800	47.94	1,758	1.84
Williamsville CSD	249,428	195,502	78.38	48,988	19.64	4,939	1.98
Total	3,118,964	2,272,358		777,761		68,845	
State Aid							
Town of Amherst							
General							
Property Reval.	210,000	152,670	72.70	52,500	25.00	4,830	2.30
Per Capita	520,000	378,040	72.70	130,000	25.00	11,960	2.30
Mortgage tax	2,331,150	2,098,035	90.00	233,115	10.00	0	0.00
Property Tax Administration	95,462	69,401	72.70	23,866	25.00	2,196	2.30
State Grants (Nutrition)	204,150	204,150	100.00	0	0.00	0	0.00
Property Maintenance	82,500	59,978	72.70	20,625	25.00	1,898	2.30
Youth Programs	134,000	134,000	100.00	0	0.00	0	0.00
Safe Places Program	12,500	12,500	100.00	0	0.00	0	0.00
Highway	0.4.570	47.000	70.70	0.445	25.00	565	2.30
Equipment	24,578	17,868	72.70	6,145 70,500	25.00	7,314	2.30
CHIPS	318,000	231,186	72.70	79,500	25.00 12.97	28,911	0.41
Amherst CSD	7,051,510	6,108,018	86.62 50.22	914,581	47.94	251,967	1.84
Sweet Home CSD	13,693,880	6,877,067	78.38	6,564,846 4,340,736	19.64	437,610	1.98
Williamsville CSD	22,101,505 46,779,235	17,323,160 33,666,072	10.30	4,340,736 12,365,913	13.04	747,251	1.00
Total	40,779,233	33,000,072		12,303,913		747,201	
Federal Aid	<u>.</u>		**			00₹	0.44
Amherst CSD	70,000	60,634	86.62	9,079	12.97	287	0.41
Sweet Home CSD	29,855	14,993	50.22	14,312	47.94	549 3 670	1.84
Williamsville CSD	134,850	105,695	78.38	26,485	19.64	2,670 3,506	1.98
Total	234,705	181,323		49,876		3,506	

Appendix B

	Total	Residential	<u>%</u>	Commercial	%	Open Land	<u>%</u>
Other Sources			•				
Town of Amherst							
General					05.00	40.00=	
Unexpended Balance	2,035,000	1,479,445	72.70	508,750	25.00	46,805	2.30
Part Town		70 700	70.70	05.000	05.00	0.000	0.00
Interfund Transfers	100,000	72,700	72.70	25,000	25.00	2,300	2.30
Unexpended Balance	127,000	92,329	72.70	31,750	25.00	2,921	2.30
Community Environment		:4 005 070	70.70	450.070	25.00	40.000	0.00
Unexpended Balance	1,837,511	1,335,870	72.70	459,378	25.00	42,263	2.30
Highway		474 400	70.70	00.000	25.00	E 500	0.00
Refund of Expenses	240,000	174,480	72.70	60,000	25.00	5,520 5,670	2.30
Unexpended Balance	246,918	179,509	72.70	61,730	25.00	5,679	2.30
Fire	405 700	440.000	70.70	40.022	25.00	4 500	2.30
Unexpended Balance	195,730	142,296	72.70	48,933	25.00	4,502	2.30
Sewer	00.007	04.045	70 70	7 227	25.00	665	2.30
Other Revenues	28,907	21,015	72.70	7,227 81,250	25.00	7,475	2.30
Unexpended Balance	325,000	236,275	72.70	0 F,Z5U	25.00	7,475	2.30
Drainage	040 400	667 504	72.70	229,548	25.00	21,118	2.30
Unexpended Balance	918,190	667,524	72.70	229,040	25.00	21,110	2.50
Lighting	074 050	197,637	72.70	67,963	25.00	6,253	2.30
Unexpended Balance	271,853	1,039,440	86.62	155,640	12.97	4,920	0.41
Amherst CSD	1,200,000	717,531	50.22	684,955	47.94	26,289	1.84
Sweet Home CSD	1,428,776	2,254,836	78.38	565,004	19.64	56,961	1.98
Williamsville CSD	2,876,800 260,936,544	237,191,318	90.90	21,918,670	8.40	1,826,556	0.70
County of Erie	1,310,051	872,494	66.60	425,767	32.50	11,790	0.90
Village of Williamsville	274,078,280	246,674,701	00.00	25,331,562	32.00	2,072,017	0.00
Total	2/4,0/0,200	240,074,701		20,001,002		2,012,011	
Total Revenues	565,093,542	461,162,106		96,512,033		7,419,403	

LOCAL GOVERNMENTAL ON	10111011	· <del></del> · · ·					
	Total	Residential	%	Commercial	<u>%</u>	Open Land	<u>%</u>
General Support	_						
Town of Amherst							
General							
Town Board .	202,818	147,449	72.70	50,705	25.00	4,665	2.30
Justices	800,840	582,211	72.70	200,210	25.00	18,419	2.30
Supervisor	156,326	113,649	72.70	39,082	25.00	3,595	2.30
Finance	356,694	259,317	72.70	89,174	25.00	8,204	2.30
Comptroller	78,146	56,812	72.70	19,537	25.00	1,797	2.30
Auditor	59,800	43,475	72.70	14,950	25.00	1,375	2.30
Assessor	1,036,935	850,287	82.00	176,279	17.00	10,369	1.00
Town Clerk	424,827	361,103	85.00	42,483	10.00	21,241	5.00
Law	104,797	76,187	72.70	26,199	25.00	2,410	2.30
Personnel	257,972	187,546	72.70	64,493	25.00	5,933	2.30
Engineering	827,895	206,974	25.00	413,948	50.00	206,974	25.00
Elections	152,963	152,963	100.00	0	0.00	0	0.00
Buildings	802,980	583,766	72.70	200,745	25.00	18,469	2.30
Libraries	73,383	73,383	100.00	0	0.00	0	0.00
Central Mail	390,000	283,530	72.70	97,500	25.00	8,970	2.30
Central Data Process	63,000	45,801	72.70	15,750	25.00	1,449	2.30
Harlem Road School	78,867	78,867	100.00	0	0.00	0	0.00
Central Computer Service	271,692	197,520	72.70	67,923	25.00	6,249	2.30
Taxes on Town Property	200,000	145,400	72.70	50,000	25.00	4,600	2.30
Telephone	300,000	218,100	72.70	75,000	25.00	6,900	2.30
Bond Issuance	10,000	7,270	72.70	2,500	25.00	230	2.30
Erroneous Taxes	58,897	42,818	72.70	14,724	25.00	1,355	2.30
Contingent	366,564	266,492	72.70	91,641	25.00	8,431	2.30
Unailocated Insurance	10,000	7,270	72.70	2,500	25.00	230	2.30
Association Dues	1,750	1,272	72.70	438	25.00	40	2.30
Part Town	38,476	27,972	72.70	9,619	25.00	885	2.30
Highway	141,897	103,159	72.70	35,474	25.00	3,264	2.30
Total	7,267,519	5,120,592		· 1,800,871		346,055	
•							
Public Safety							
Town of Amherst							
General					24.00	. 21,857	2.30
Central Alarm	950,309	691,825	72.80	236,627	24.90		2.30
Police Patrolman	10,029,702	7,291,593	72.70	2,507,426	25.00	230,683	2.30
Police Office	2,811,274	2,043,796	72.70	702,819	25.00	64,659	2.30
Traffic Control	544,279	395,691	72.70	136,070	25.00	12,518	
Animal Control	112,108	112,108	100.00	0	0.00	0	0.00
Traffic and Safety Civil Def.	1,500	1,091	72.70	375	25.00	35	2.30
Emergency Services	90,083	45,042	50.00	36,033	40.00	9,008	10.00
Part Town						0	0.00
Building Department	1,567,282	705,277	45.00	862,005	55.00	0	0.00
Fire Districts	5,914, <u>415</u>	4,849,820	82.00	1,005,451	17.00	59,144	1.00
Total	22,020,952	16,136,243		5,486,805		397,905	
11							
Health							
Town of Amherst							
Part Town	4.040	1,940	100.00	0	0.00	0	0.00
Registrar of Vital Statistics	1,940 1,940	1,940	100.00			0	
Total	1,540	1,540					

Appendix C

	<u>Total</u>	Residential	<u>%</u>	Commercial	<u>%</u>	Open Land	<u>%</u>
Fransportation							
Town of Amherst							
General		0.4.4.000	94.00	18,346	5.00	3,669	1.00
Highway Superintendent	366,913	344,898	94.00	32,817	5.00	6,563	1.00
Highway Garage	656,345	616,964	94.00	18,826	5.00	3,765	1.00
Highway Lighting	376,514	353,923	94.00	1,250	5.00	250	1.00
Town Owned Sidewalks	25,000	23,500	94.00	1,200	0,00		
Highway			04.00	57,968	5.00	11,594	1.00
General Repairs	1,159,362	1,089,800	94.00 94.00	66,287	5.00	13,257	1.00
Machinery	1,325,741	1,246,197		92,297	5.00	18,459	1.00
Snow Removal	1,845,949	1,735,192	94.00	92,297 62,500	5.00	12,500	1.00
Improvements	1,250,000	1,175,000	94.00	·	5.00	3,743	1,00
Bush and Weed Removal	374,294	351,836	94.00	18,715	5.00	2,820	1.00
Custodian	281,960	265,042	94.00	14,098	3.00	76,621	
Total	7,662,078	7,202,353		383,104		10,021	
Economic Assistance							0.00
Town of Amherst	1,253,032	1,253,032	100.00	0	0.00	0	0.00
Programs for the Elderly	114,550	114,550	100.00	0	0.00	0	0.00
Nutrition Program	71,261	71,261	100.00	0	0.00	0	0.00
Senior Outreach	37,497	37,497	100.00	0	0.00	0	0.00
Meals on Wheels	1,476,340	1,476,340		0		0_	
Total	1,470,540	1,110,0					
Culture and Recreation				•			
Town of Amherst							
General		4 454 549	100.00	0	0.00	0	0.0
Parks	1,454,542	1,454,542	100.00	_	0.00	_	0.0
Glen Park	19,000	19,000	100.00	_	0.00	_	0.0
Amherst Recreation Co.	884,712	884,712		_	0.00		0.0
Clearfield	342,259	342,259	100.00	_	0.00		0.0
Bassett Park	63,370	63,370	100.00		0.00	_	0.0
North Amherst Comm.	208,176	208,176	100.00	_	0.00	<u> </u>	0.0
Recreation Joint Proj.	1,252,250	1,252,250	100.00		0.00	I .	0.0
North Forest Park	35,561	35,561	100.00	_	0.00		0.0
Audubon Golf	86,238	86,238	100.00	_	0.00	_	0.0
Oakwood Golf	57,721	57,721	100.00			· _	0.0
Par 3 Golf	38,629	38,629	100.00		0.00	_	0.0
Youth Program	757,447	757,447	100.00		0.00	' I	0.0
Youth Center	603,593	603,593	100.00		0.00	,	0.0
Museum	731,608	731,608	100.00		0.00	,	0.0
Celebrations	23,450	23,450	100.00		0.00	, 0	<u> </u>
Total	6,558,556	6,558,556		0		<u> </u>	
Hama and Cammunity							
Home and Community							
Town of Amherst						. ^	0.0
Part Town	2,000	1,060	53.00		47.00		
Zoning Board	542,678		31.00	255,059	47.00		22.
Planning	6,243,847		100.00	_	0.0	_	0.
Refuse and Garbage	6,243,647 467,603		100.0		0.0	· - ·	0.1
Shade Trees		•	72.7		25.0	0 407,451	2.3
Sewer	17,715,258	, ,2,0,0,300	,				

Appendix C

	Total	Residential	%	Commercial	<u>%</u>	Open Land	%
	4,155,156	3,020,798	72.70	1,038,789	25.00	95,569	2.30
Drainage	1,116,233	811,501	72.70	279,058	25.00	25,673	2.30
Water	2,621,708	1,905,982	72.70	655,427	25.00	60,299	2.30
Lighting	32,864,483	25,498,014		6,658,087		708,381	
Total	32,804,465	20, 100,011	•				
Other						,	
Town of Amherst							
General	329,355	265,789	80.70	58,955	17.90	4,611	1.40
State Retirement	329,355 885,000	714,195	80.70	158,415	17.90	12,390	1.40
Police and Fire Retirement	•	22,596	80.70	5,012	17.90	392	1.40
Unemployment	28,000	2,709,099	80.70	600,903	17.90	46,998	1.40
Medical Insurance	3,357,000	2,709,099	00.10	000,000	,,,_,	,	
Part Town	04 440	40.242	80.70	10,945	17.90	856	1.40
State Retirement	61,143	49,342	80.70	52,358	17.90	4,095	1.40
Medical Insurance	292,500	236,048	30.70	.02,000	17.00	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Highway		04.252	80.70	20,263	17.90	1,585	1.40
State Retirement	113,201	91,353	80.70	35,800	17.90-	2,800	1.40
Workers Comp	200,000	161,400	80.70	114,918	17.90	8,988	1.40
Medical Insurance	642,000	518,094	60.70	1,057,568	17,50	82,715	
Total	5,908,199	4,767,917		1,007,000		02,110	
Interfund Transfers							
Town of Amherst		100 171	70.70	GE E00	25.00	6,026	2.30
General	262,000	190,474	72.70	65,500	25.00	2,300	2.30
Part Town	100,000	72,700	72.70	25,000	25.00	2,300	2.30
Highway	100,000	72,700	72.70	25,000	25.00	10,626	
Total	462,000	335,874		115,500		10,020	
Debt Service							-
Town of Amherst				505 400	25.00	48,312	2.30
General	2,100,533	1,527,087	72.70	525,133	25.00	6,319	2.30
Highway	274,725	199,725	72.70	68,681	25.00	54,631	2.50
Total	2,375,258	1,726,813		593,815		34,031	
Education				^	0.00	0	0.00
Amherst CSD	33,631,348	33,631,348	100.00	. 0	0.00		0.00
Sweet Home CSD	38,042,849	38,042,849	100.00	0	0.00	0	0.00
Williamsville CSD	97,672,593	97,672,593	100.00	0	0.00	0	0.00
Total	169,346,790	169,346,790		0		U	<u></u>
Other Governments					20.50	20,906	0.90
Village of Williamsville	2,322,904	1,547,054	66.60		32.50		0.70
County of Erie	306,826,523	278,905,309	90.90		8.40		0.70
Total	309,149,427	280,452,363		26,528,372		2,168,692	
Total Expenditures	565,093,542	518,623,795		42,624,121		3,845,626	
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